



## SwissCore

Contact Office for European Research  
Innovation and Education

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# **Wie tickt Brüssel?**

## **Planung europäischer Forschungsprogramme und -projekte**

**zhaw**

Winterthur, 10. November 2011

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# **Content**

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- **Policy, Programme and Project cycles**
- **Influence and Lobbying**
- **Participation of Switzerland**
- **Preparing the next generation of EU programmes**

# **How Brussels ticks**

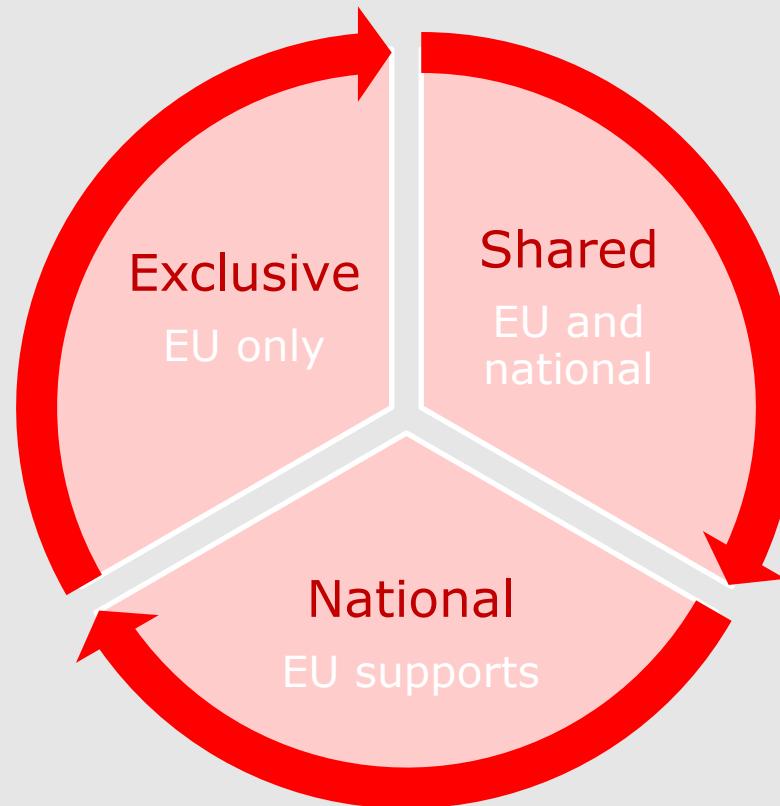
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## **Policy to Project**

# Introduction

## National vs EU competencies

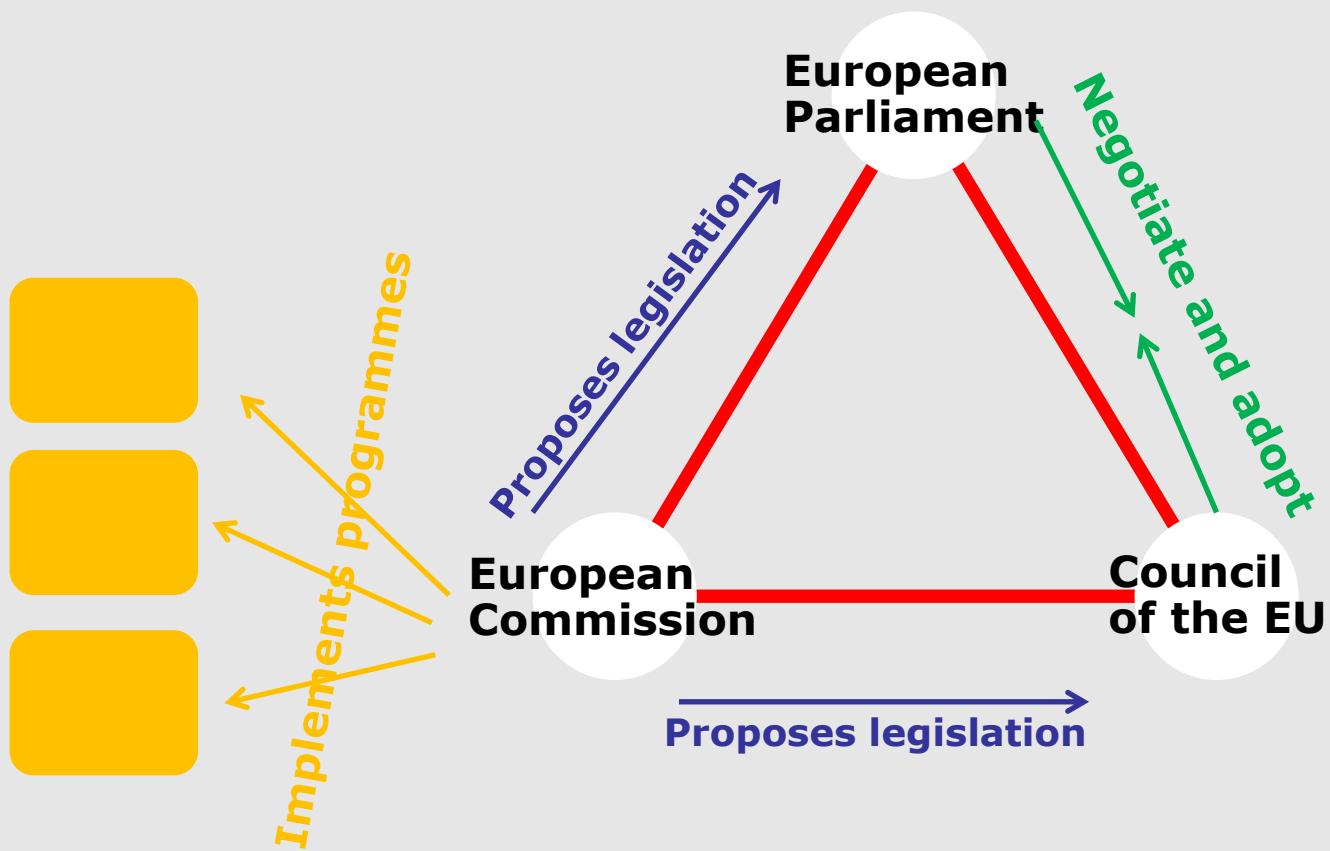
- Trade
- Competition law
- Customs



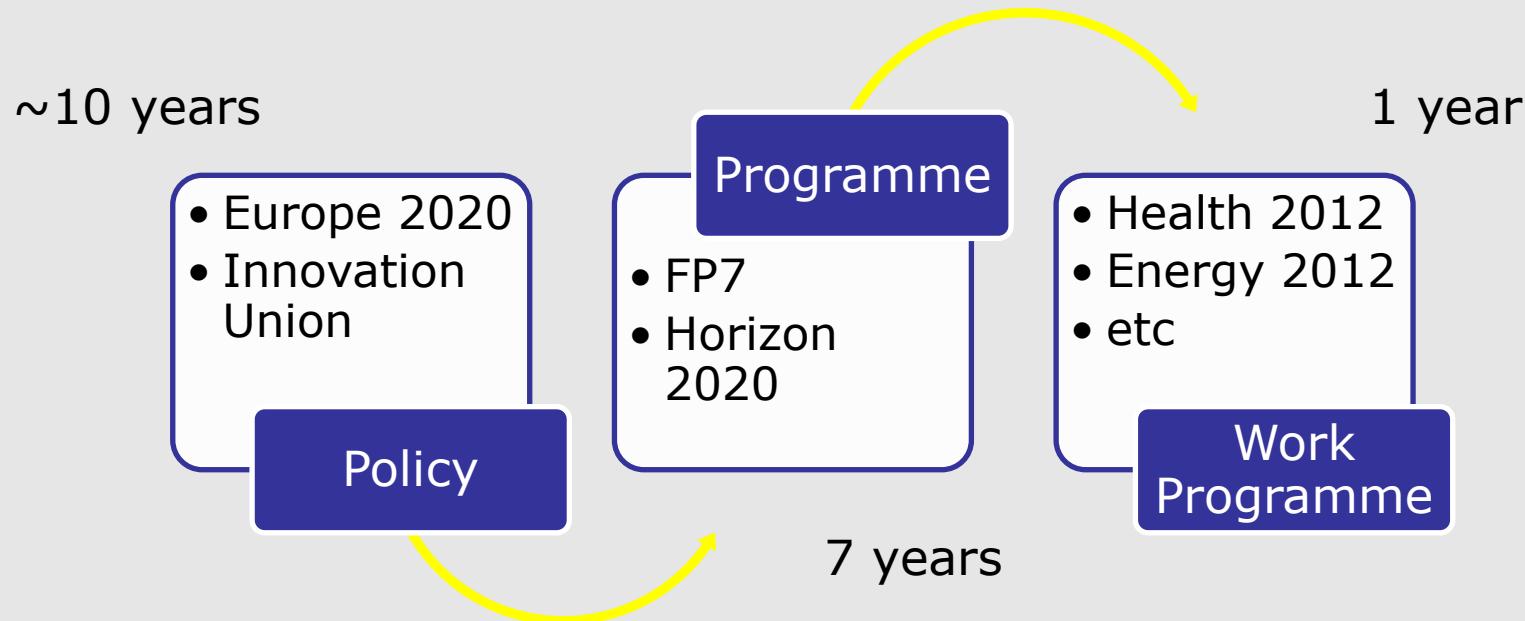
- Research
- Energy
- Transport
- Environment

- Education
- Welfare policy
- Health services

# EU Institutions



# Policy-Programme-Project Cycle



# **Policy: Europe 2020 and Innovation Union**

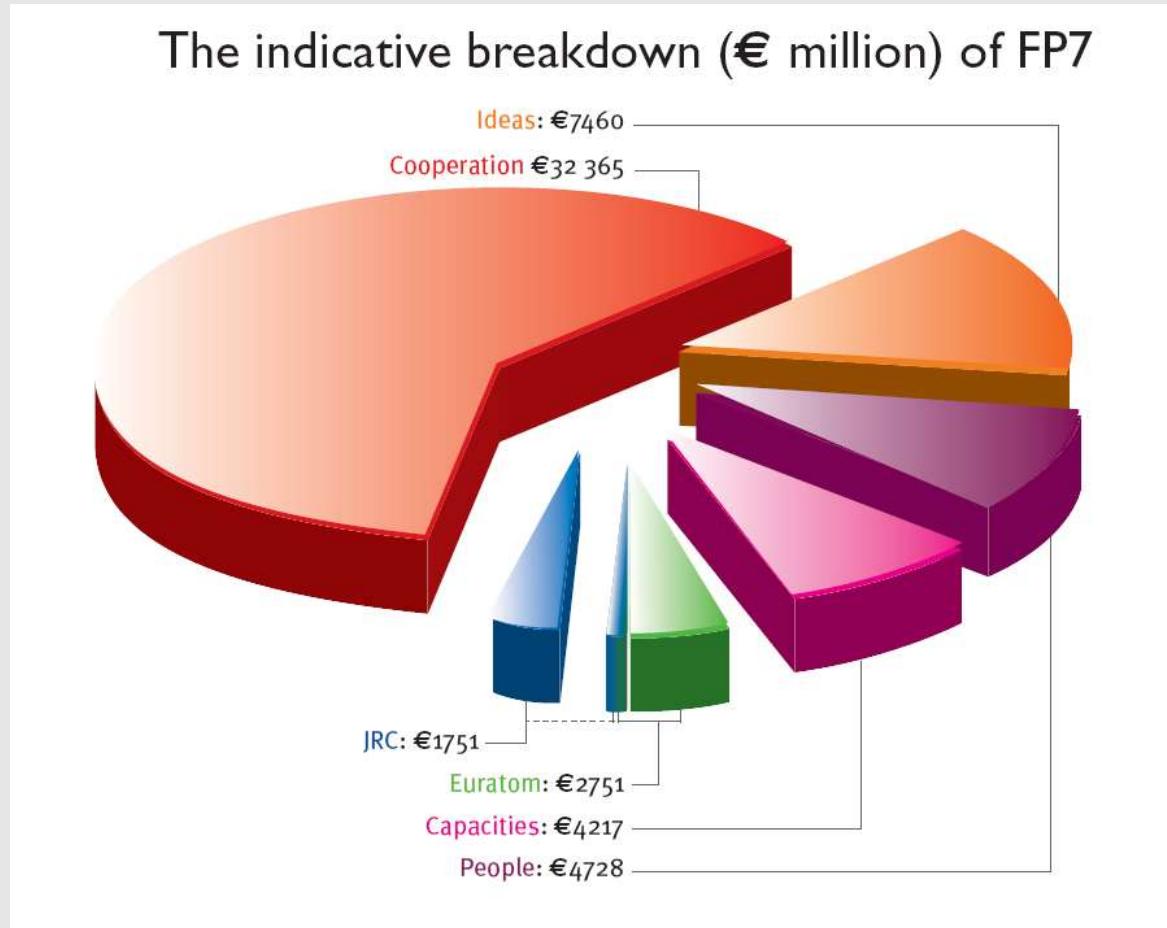
- **Smart, green and inclusive growth**
- Europe needs cutting edge research and innovation to stay competitive, ensure economic growth and jobs;
- Public money should contribute to tackle urgent societal challenges;
- Headline target of Europe 2020 Strategy: invest 3% of GDP in R&D.

# Development of a research policy at EU level

## Goals of the EU RTD activities

- Strengthen the **competitiveness** of European industry in medium and long term
- Create **European added value** and **synergies** between national activities
- Support **innovation** and bridge '**valley of death**'
- Strengthen **excellence** of European research
- Support the **collaboration of industry** and **SME**
- Support **decision-making processes** by European institutions
- Address **major societal issues** through research ('**Grand Challenges**')

# Programmes: FP7: €54 billion, 2007-2014



# Workprogrammes (Projects): Gradually increasing funding allocations

**FP7: Available budget and amounts used for project contributions in billion €**

	<b>Available 2007-2013</b>	<b>Used by end 2010</b>	<b>Available until 2013</b>
<b>Cooperation</b>	€32.4 (100%)	€12.2 (37.5%)	€20.2 (62.3%)
<b>Ideas</b>	€7.5 (100%)	€2.5 (33.3%)	€5.0 (66.6%)
<b>People</b>	€4.7 (100%)	€1.8 (38.2%)	€2.9 (61.8%)
<b>Capacities</b>	€4.1 (100%)	€2.4 (58.5%)	€1.7 (41.5%)
<b>TOTAL FP7</b>	€48.7 (100%)	€18.9 (38.8%)	€29.8 (61.2%)

Source: 4<sup>th</sup> FP7 Monitoring report, European Commission

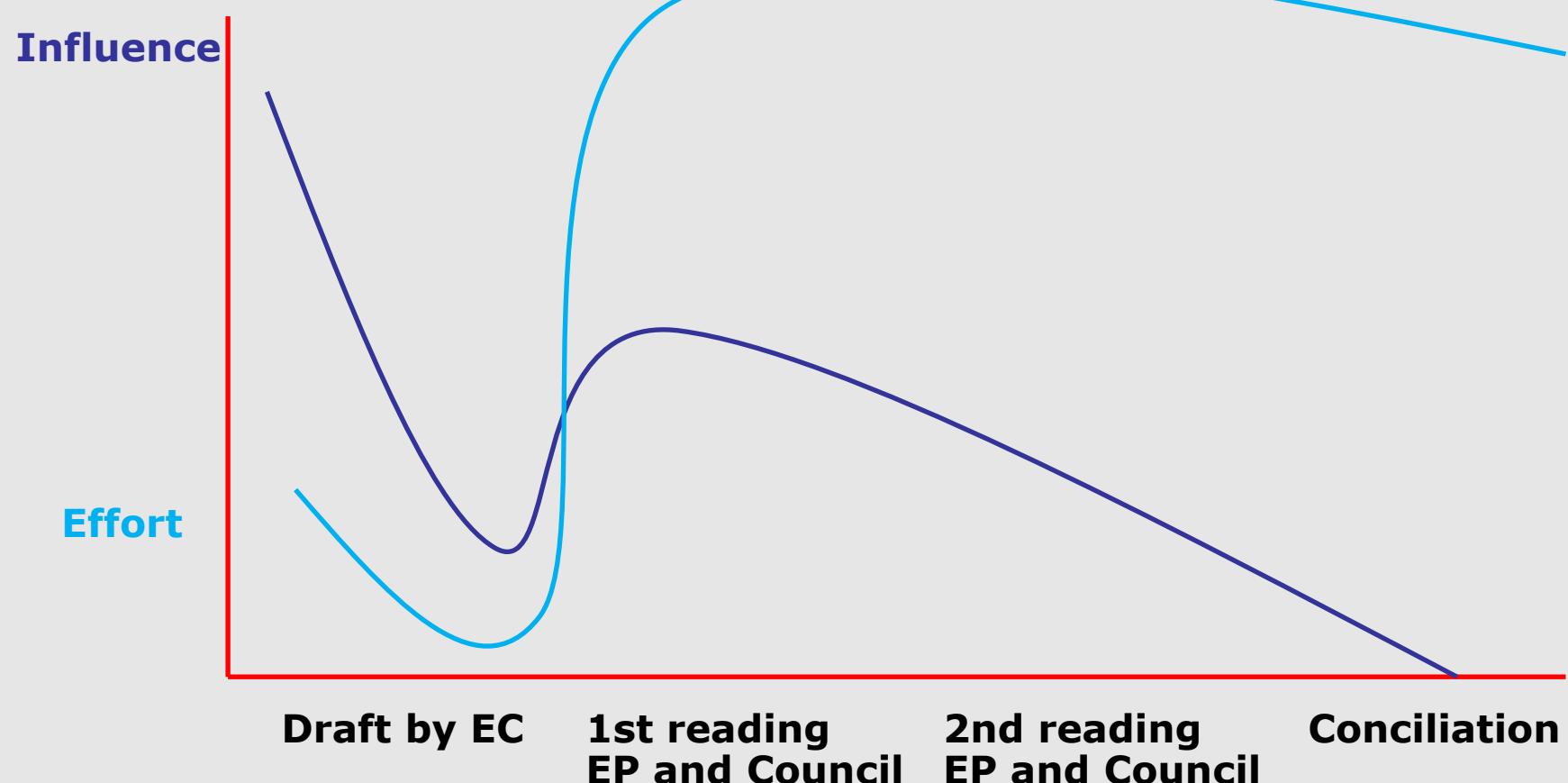
# **How Brussels ticks**

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**The L word**

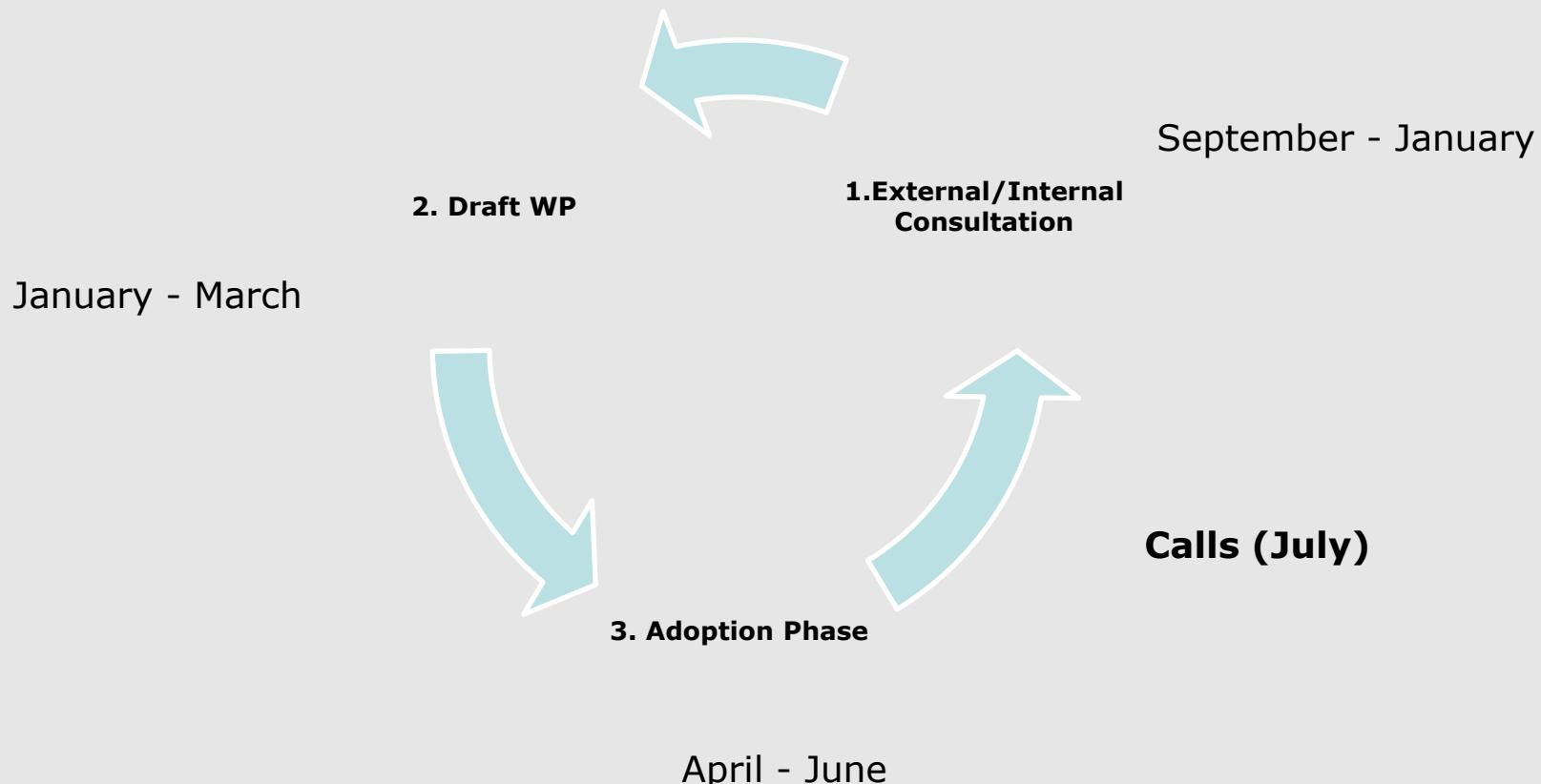
**(...is not a four-letter word)**

# Influence on Policy and Programmes



# Workprogrammes and Projects:

## The Work Programme cycle



# Lobbying in Brussels

## Key points to consider

### Have an “EU strategy”

- **Define your goals**
  - What do you want to achieve in FP7 (or Horizon 2020)?
  - How important should it be for your organisation / team?
- **What can you do to increase your chances of success?**
  - What are the existing strengths?
  - What additional resources would be necessary?

# Lobbying in Brussels

## Key points to consider

### Find partners and support

- Define allies and coalitions
  - Who can help you in Switzerland? NCPs (EUresearch), Ministries (SER, OPET...), SNSF
  - Who can help you in Brussels? SwissCore, IGLO Offices
  - Which networks can you contribute to? EUA, Eurashe, UASnet (KFH)
  - Which other institutions, research groups or organisations have similar interests and goals? Colleagues, contacts, co-authors

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# Lobbying in Brussels

## Key points to consider

### Be informed and aware of the EU mechanisms

- Keep up to date in terms of general **information**
- Get the relevant information for your **Themes** (health, ICT, nano,...)
- Have **insiders** in expert groups/advisory committees of the EC
- Evaluate FP projects (register on CORDIS)
- Go to meetings where **EC officials** are present

# Lobbying in Brussels

## Key points to consider

### Be seen in Brussels

#### ...and meet the **right people**

- Get support in networking activities for researchers and policy actors in Brussels
- Organise visits and meetings with relevant European actors
- SwissCore can help you

# Lobbying in Brussels

## Etiquette

**“Do’s ...**



- Be competent and informed
- Be open and constructive – and polite!
- Be pro-active (not last-minute!)
- Set priorities
- Build long-term relations of mutual interest
- Build alliances
- Combine formal and informal channels

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# Lobbying in Brussels

## Etiquette

... and “Don’t’s!



- **Don’t lobby without coordination of national (and other) actors**
- **Don’t lobby for / against an evaluation result**
- **Don’t lobby with / for someone / something you don’t trust or know**

# Lobbying in Brussels

## Summary

### Lobbying...

- ... is **welcome** when pro-active and constructive
- ... is (mainly) about **giving** and (then) benefiting
- ... can really help make **your voice** heard
- ... contributes to shape the **European Research Area**
- ...**National lobbying is political,  
EU lobbying is technical**



# **How Brussels ticks**

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# **How is Switzerland doing?**

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# Swiss participation in FP7

- **pays ~ CHF 2.3 billion (338 Mio/year) into FP7 (4,2%)**
- **Estimated rate of return in FP7: 140%** (source SER 2010)
- **Estimated leveraging effect: +25%** (source SER 2010)
- **Swiss participation in 4 of 6 pilots for Future Emerging Technologies (FET-) Flagships (2 will be selected for funding)**
- **Zurich in Climate KIC of European Institute of Innovation and Technology (EIT)**
- **Among top 6 countries with highest number of ERC Grants**

# Strengths and weaknesses of Switzerland

Strong participation in:

- Health
- ICT, incl. *Future and Emerging Technologies* (FET)
- ERC (basic research), natural sciences and *Life Sciences*

Could do better in:

- Social Sciences and Humanities

**Factors for success:** Very good and autonomous institutions, attractive work conditions, excellent infrastructure, good education system

**Inhibiting factors:** Strong Swiss Franc; no critical mass

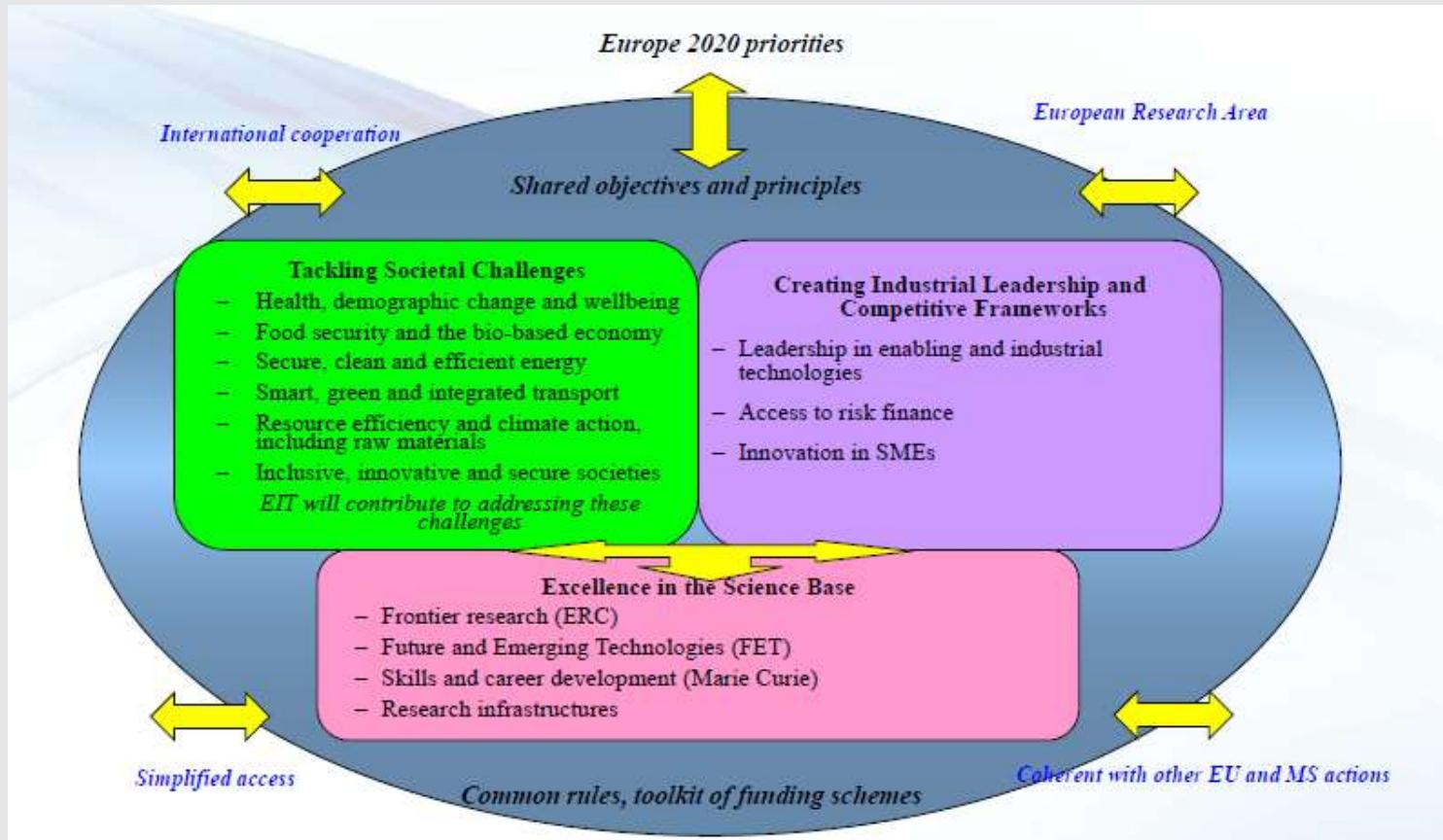
# **How Brussels ticks**

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**Preparing the next  
generation of programmes**

**„Horizon 2020“**

# Blick in die Zukunft: Horizont 2020, 2014-2020



# Stärkung der Wissenschaftsbasis

1. **Marie Curie Maßnahmen:** grenzübergreifende Mobilität und Forschungszusammenarbeit (**weniger + Innovation vom Doktorat**)
2. **Europäischer Forschungsrat:** Unterstützung Pionierforschung (**+ Synergie + Anwendung**)
3. **Forschungsinfrastruktur:** Entwicklung und Zugang (**+ Förderung Innovationspotenzial und menschliches Kapital + Stärkung Konsistenz und Effizienz der nationalen und Europäischen Politik**)
4. **Forschung großinitiativen:** ambitionierte, grundlagenorientierte, europäische IKT-Projekte (**auch in anderen Bereichen**)

# Bewältigung gesellschaftlicher Herausforderungen

- Verbundforschung in den Bereichen:
  - Gesundheit und Demographie
  - Lebensmittelsicherheit und Biotech-Wirtschaft
  - Sichere, saubere und effiziente Energie
  - Intelligenter, nachhaltiger und integrierter Transport
  - Ressourcen-Effizienz und Klimawandel
  - Inklusive, innovative und sichere Gesellschaften
- Nahtlose Unterstützung von Maßnahmen von der Forschung zum Markt (Konzeptnachweis, Tests, Pilotprojekte, Demonstrationen, etc.)
- Fächerübergreifender Ansatz unter Einbindung der Wirtschafts-, Sozial- und Geisteswissenschaften

# **Stärkung der Wettbewerbsfähigkeit durch mehr Innovation**

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- **Unterstützung für KMUs** mit hohem Wachstumspotential
- Leichterer Zugang zu **Risikokapital** aufbauend auf bestehenden Maßnahmen (RSFF, CIP + **KMU**)
- Gezielte Unterstützung von **Spitzentechnologien** (z.B. IKT, Nanotechnologie, Biotechnologie)
- **Weltraumforschung**

# Vereinfachung

- Maßnahmen auf drei Ebenen:
  1. Verfahren
  2. Förderfähigkeitsregeln
  3. Kontrolldichte und –intensität
- Zielkonflikte bei Vereinfachung der Förderfähigkeitsregeln:
  - Wunsch nach Erhaltung des Bewährten
  - Vereinfachung ohne Senkung des Förderniveaus
  - Unterschiedliche Zielsetzung und Kulturen der Generaldirektionen

# Weiteres Vorgehen

September – November 2011 interdirektionale Beratung

28. November 2011 Vorschlag Kommission

2012 – 2013 Verhandlungen mit Rat und Parlament

1.1.2014 Anfang Horizont 2020 und 31.12.2020 Ende

**Herzlichen Dank für Ihre Aufmerksamkeit!**

**Schon abonniert auf **SwissCore Synopsis**?**

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